
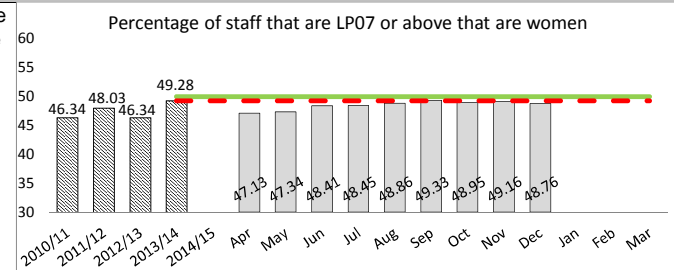
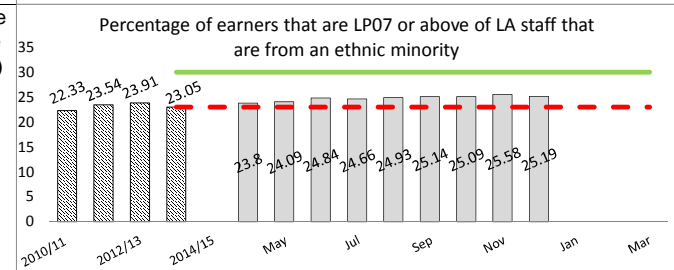
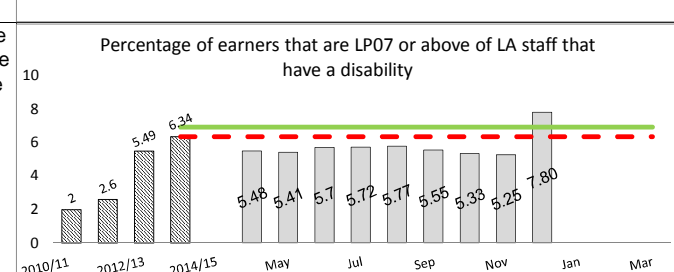


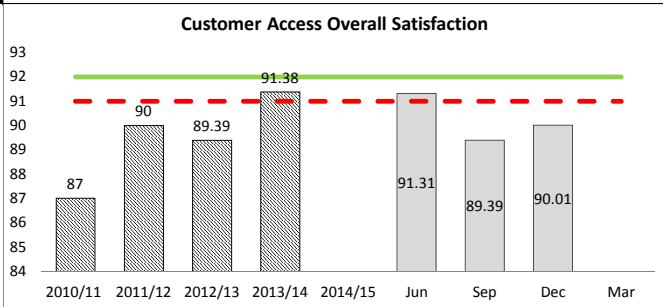
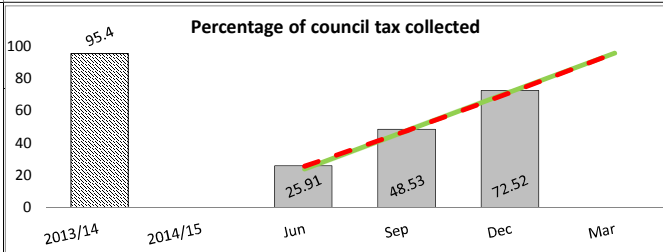
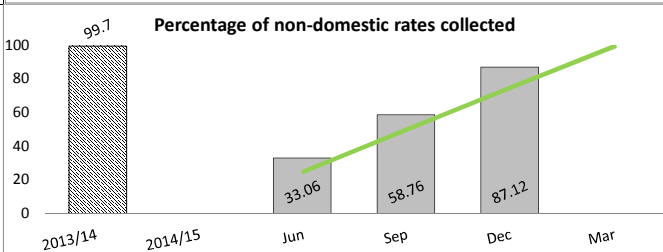
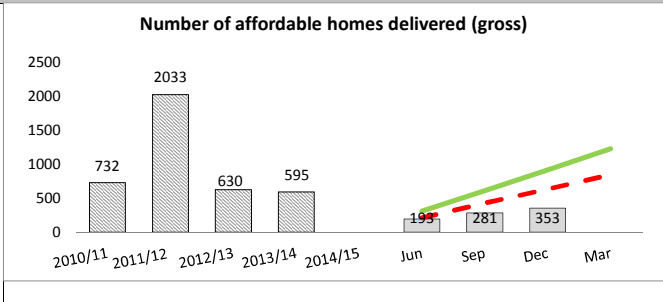

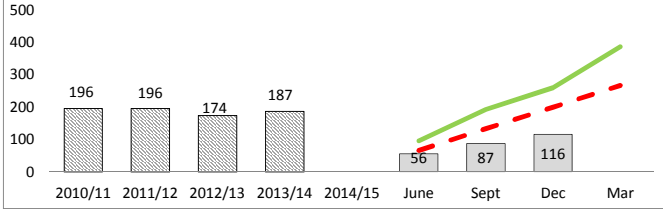
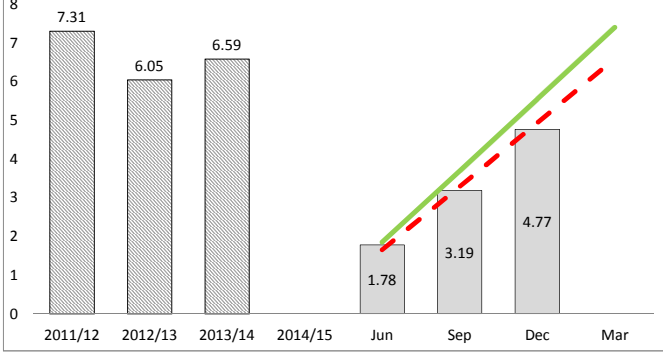
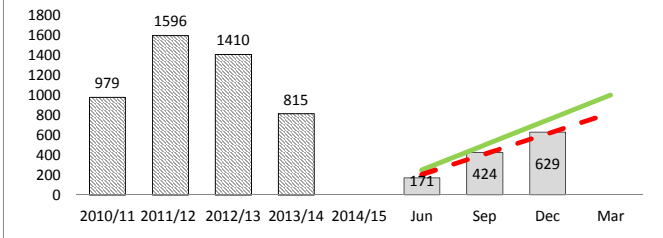

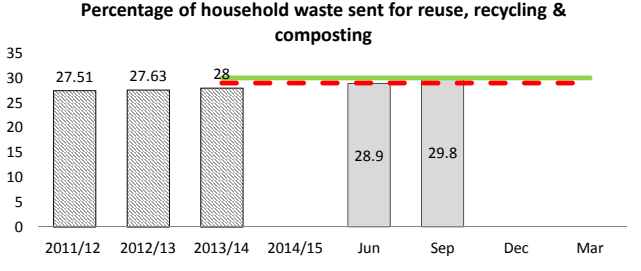
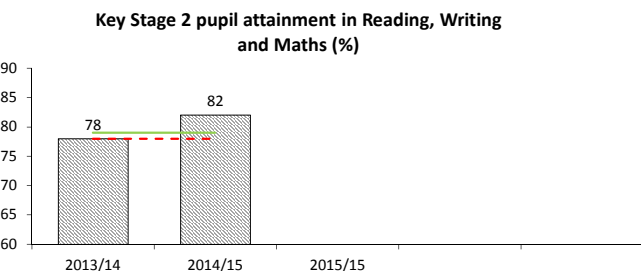
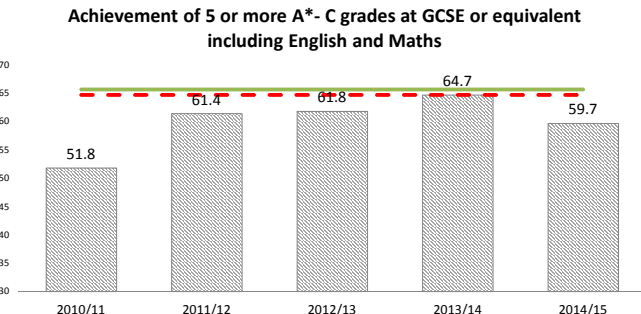

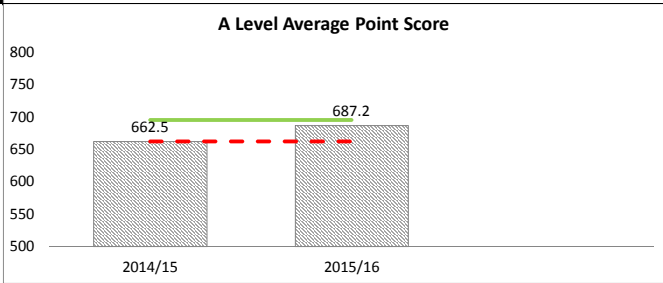
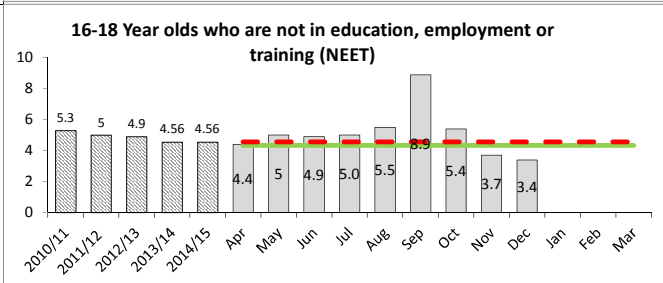
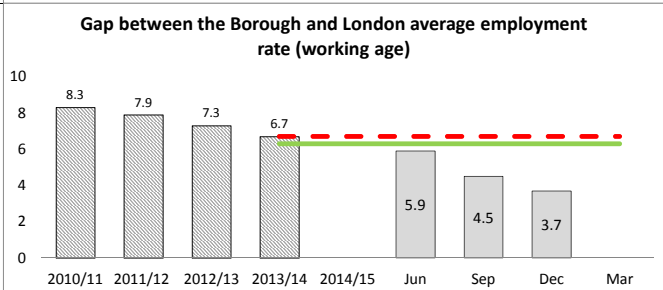



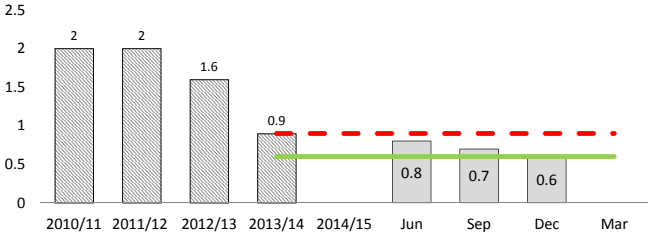
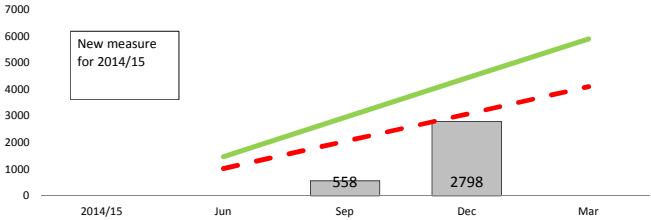
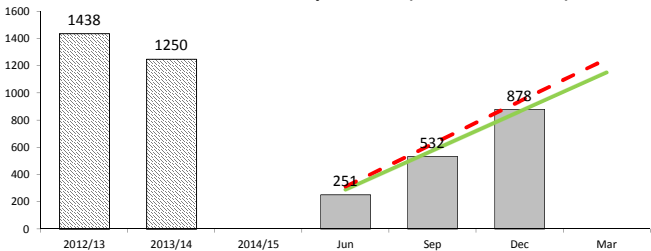
Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<b>One Tower Hamlets</b>									
Percentage of LP07 or above Local Authority staff that are <b>women (%)</b>  Measured in: % Good Performance: Higher	Percentage of staff that are LP07 or above that are women  	49.28	50.00	50.00	50.00	49.28	48.76	RED	↔
The percentage for the quarter is 48.76% against a stretch target of 50%. This represents 123.06 FTE that are women out of a total of 252.36 FTE at LP07 and above. This is a reduction since the last quarter, which was 49.33% but compared to the same period for last year is an improvement (47.15%). Due to the small numbers of staff at this level, a small change can have a dramatic impact on the percentages.									
Percentage of LP07 or above Local Authority staff that are from an <b>ethnic minority (%)</b>  Measured in: % Good Performance: Higher	Percentage of earners that are LP07 or above of LA staff that are from an ethnic minority  	23.05	30.00	23.91	30.00	23.91	25.19	AMBER	↑
The percentage for the quarter is 25.19% against a stretch target of 30%. This represents 63.56 FTE that are BME out of a total of 252.36 FTE at LP07 and above. This is a small improvement compared to the last quarter, which was 25.14% and represents good progress compared to the previous year for the same period (22.19%). It is also worth noting that in the next quarter the base for this indicator is likely to change with employment options and restructures. MentorWise, a mentoring scheme, has been launched that will further add to the range of initiatives to help support and encourage staff to develop and progress.									
Percentage of LP07 or above Local Authority staff who have a <b>disability</b> (excluding those in maintained schools) (%)  Measured in: % Good Performance: Higher	Percentage of earners that are LP07 or above of LA staff that have a disability  	6.34	6.90	6.34	6.90	6.34	7.80	GREEN	↑
The percentage for the quarter is 7.80% against a target of 6.9%. This represents 17.6 FTE disabled staff out of a total of 225.76 FTE staff at LP07 and above. The target has been exceeded as a direct result of a drive to improve declaration rates amongst managers. Managers were emailed to revisit their personal profile in HR ResoureLink and encouraged to make a declaration either as having or not having a disability. Additionally, managers were provided clearer examples of the wide spectrum of disabilities from hidden to mental.									
Number of working days/shifts lost to <b>sickness absence</b> per employee  Measured in: Number (the aggregate of working days lost due to sickness absence divided by the average number of FTE staff) Good Performance: Lower	Number of working days/shifts lost to sickness absence per employee  	6.47	6.10	6.47	6.10	6.47	7.54	RED	↓
DMTs receive monthly reports on managers' compliance with sickness absence reports. From March 2015, briefings will be provided for all managers on managing sickness absence. Additionally, a bullet-pointed guidance document which has been circulated for use in the Development and Renewal and Communities, Localities and Culture Directorates will be distributed Council-wide. This guidance sets out the triggers and main actions to be taken at the various stages of the procedure and acts as a prompt to managers to continue to actively manage sickness absence.									


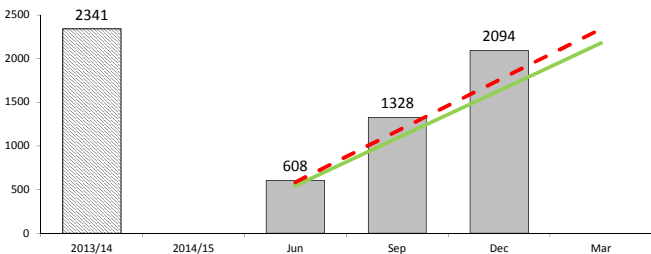
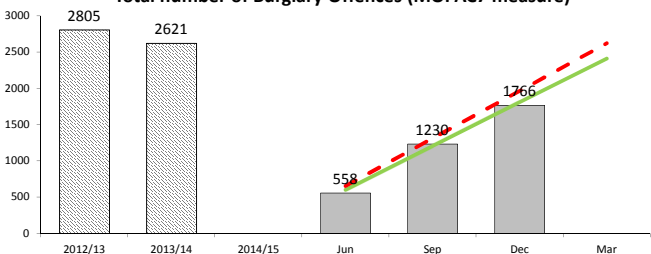
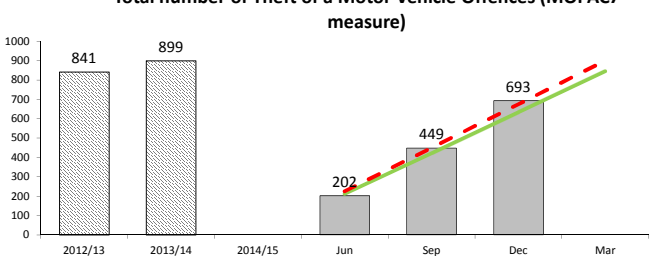
Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<b>Customer Access Overall Satisfaction (telephone contact)</b>  Measured in: % Good Performance: Higher		91.38	92.00	91.00	92.00	91.00	90.01	RED	↔
Although off target, customer satisfaction has improved since Q2 from 89.39% rating the service "good" to 90.01%. The number of surveys was also up to just under 5,000. Of 4,915 customers surveyed, 4,425 rated the service they received as "good". Wait times for Q3 were also reduced from the Q2 peak, which will have helped to improve satisfaction.									
<b>Percentage of Council Tax Collected</b>  Measured in: % Good Performance: Higher		95.40	95.60	95.50	71.70	71.33	72.52	GREEN	↔
Council Tax collection is going well and remains on target.									
<b>Percentage of Non-Domestic Rates Collected</b>  Measured in: % Good Performance: Higher		99.7	99.5	Not Set	75.00	Not Set	87.12	GREEN	↔
Target exceeded.									
<b>Great Place to Live</b>									
<b>Number of affordable homes delivered (gross)</b>  Measured in: Number (the sum of social rent housing and intermediate housing - low cost home ownership and intermediate rent) Good Performance: Higher		595	1231	850	923	637	353	RED	↔
Tower Hamlets has a strong track record of housing delivery and continues to provide among the highest number of affordable homes in the country. 353 affordable units have been delivered ending Q3, similar to performance levels this time last year (351 units). Whilst the Q3 outturn of 72 affordable units is below the quarterly target of between 212 and 308 units, it is anticipated that the end of year outturn will be within the target range. Our current prediction is for the completion of 1197 affordable units in this financial year, exceeding the lower bandwidth (standard) target by 40%. However, as is always stated, the distribution of completions will never fall into an equal four quarter split and there is nothing that the council can do to influence this. In 14/15 there will be a more than usually skewed delivery pattern with 71% of completions occurring in Quarter 4. This is due to the large number of schemes in receipt of grant from the GLA's 2011-15 programme which have to complete by March 2015, and which have therefore had to accelerate their programmes to achieve this completion date. Many of these schemes are due to complete in the last days of March.									


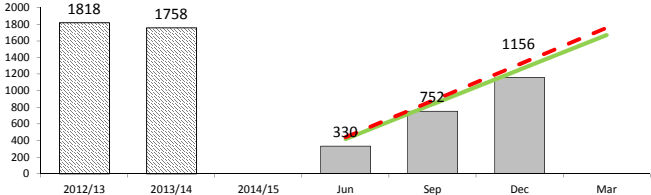
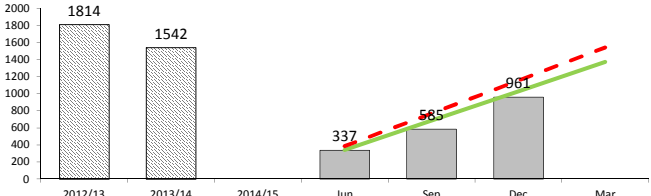
Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<p><b>Number of affordable social rented housing completions for family housing (gross)</b></p> <p>Measured in: Number (a count of the number of affordable housing - local authority, housing associations, and co-operative tenants. Family housing is 3 bedrooms or more) Good Performance: Higher</p>	<p><b>No of affordable social rented housing completions for family housing (gross)</b></p> 	187	387	267	260	200	116	RED	↓
<p>The numbers of family units for rent is below the target figure for the quarter, but this is a consequence of the overall delivery of affordable units being low this quarter. We expect that the whole year figures will come within our targets for both the affordable and family rent indicators, as completions currently forecasted for quarter 4 meet their GLA 2011-15 grant funded programme deadlines.</p>									
<p><b>The number of households who considered themselves as homeless, who approached the local authority's housing advice service(s), and for whom housing advice casework intervention resolved their situation.</b></p> <p>Measured in: The number of cases assisted through successful casework intervention divided by the number of thousand households in the local authority area. Good Performance: Higher</p>	<p><b>Homelessness Prevention</b></p> 	6.59	7.40	6.59	5.55	4.92	4.58	RED	↔
<p>518 homelessness preventions were made this quarter. The borough continues to face a severe shortage of affordable private sector properties available to homeless households as an alternative to pursuing a statutory homeless application and the problem continues to increase. Consequently, our ability to prevent homelessness by securing an alternative tenancy has diminished immensely. We have improved the incentive provided to landlords so they will let their admittedly small number of properties available at, or close to, Local Housing Allowance levels via the council to one of our customers rather than let them to a member of the general public. We have also seen a rise in the number of preventions through negotiations with friends and relatives this quarter, persuading families that the best option for all is for the threatened homeless client should remain in their current accommodation. Nevertheless, proportionately, this is not sufficient to temper the increase in landlords evicting their benefit-dependent tenants as they can pitch their rents at higher rents to high earners. Where possible, though, we continue to negotiate with Housing Benefit to resolve arrears problems and to negotiate with landlords to ensure tenants can remain in their properties and thus prevent homelessness.</p>									
<p><b>The number of overcrowded families rehoused, lets to overcrowded households</b></p> <p>Measured in: Number (count of lets to overcrowded housing applicants and tenants of CHR partner landlords lacking one or more bedrooms) Good Performance: Higher</p>	<p><b>Lets to overcrowded families</b></p> 	815	1000	820	750	615	629	AMBER	↔
<p>629 overcrowded families have been rehoused ending Q3, 23 lets higher than this time last year. The quarter 3 lower bandwidth (standard) target of 615 lets has also been exceeded by 2%. Although the number of total lets is greater compared to this time last year, it is still low compared to previous years. As we operate a choice based lettings scheme we have very little influence over the outcome of lets as offers are made in priority order, with an increased demand from other higher priority applicants who are not overcrowded. This has been compounded by the increased number of lets to Band 3 applicants who are adequately housed. Housing options are being promoted to residents, through daily housing advice to applicants, mutual exchange events, and Lettings Open Day events, especially those that are overcrowded to ensure lets are maximised to them.</p>									

Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<p>Percentage of household waste sent for reuse, recycling and composting</p> <p>Measured in % Good performance: Higher</p>		28.00	30.00	29.00	30.00	29.00	29.80	AMBER	↔
<p>The household recycling, composting and reuse rate has increased from 28.9% in Quarter 1 to 29.8% in Quarter 2. This result is very slightly below the stretch target of 30% and significantly higher than the lowest bandwidth target of 29%. We will continue to strive to lift our performance by working with Veolia to direct resources into targeting areas that require improvement.</p>									
<b>Prosperous Community</b>									
<p>Key Stage 2 pupil attainment in Reading, Writing and Maths (KS2 RWM) (%)</p> <p>Measured in: % Good Performance: Higher</p>		82	79	78	n/a	n/a	82	GREEN	↑
<p>Annual Outturn: Based on final DFE 2014 Performance Table data, 82% of KS2 pupils have achieved L4 or above in Reading, Writing and Maths, an increase of 4% points since last year, and above the upper target of 79%, and the national average of 79%.</p>									
<p>Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths.</p> <p>Measured in % Good performance: Higher</p>		59.7	65.7	64.7	n/a	n/a	59.7	RED	↓
<p>Final performance published in DFE Performance Table was 59.7%. Changes to the methodology for KS4 have led to widespread drops in performance. There have been a number of significant changes to the exams this year: Pupils were not allowed to sit some exams early; for English there has been less focus on coursework, and the speaking &amp; listening component is no longer counted; "First entry counts" – results, even at higher grades, are no longer counted. Nationally, performance against the same measure fell from 59.2% to 53.4%, a drop of 5.8% points, meaning that Tower Hamlets remains well above the national average, and that our drop in performance is slightly less than national change (5.0% points, from 64.7%). In London, the year-on-year change in performance varies from -8.9% points to +1.6% points, with an average decrease of 3.6% points down to 61.5% - meaning Tower Hamlets is still slightly below the London average. However we are just above the Inner London average of 59.5%.</p>									


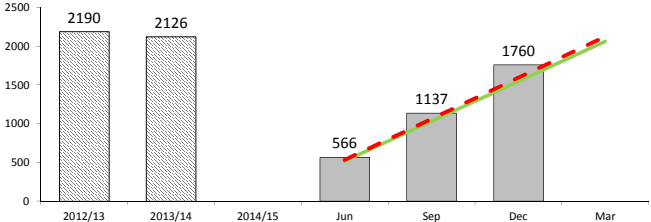
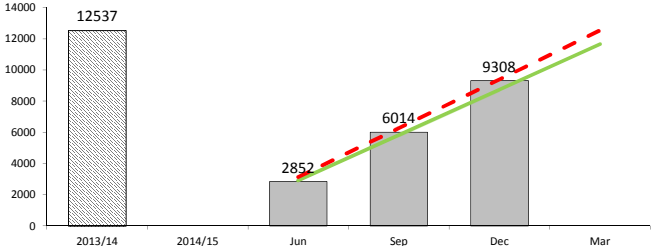
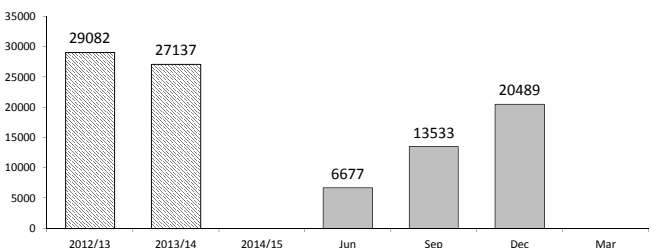
Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<b>A Level Average Points Score per student in Tower Hamlets.</b>  Measured in % Good performance: Higher		662.5	695.6	662.5	n/a	n/a	687.2	AMBER	↔
Final performance published in DFE Performance Table was 687.2, which is an increase of 24.7 points from 2013 and above the minimum target, and close to the upper target, for 2014. The gap between TH and the national average (for state schools and colleges) of 772.7 has closed by 34.4 points.									
<b>16 to 19 year olds who are not in education, employment or training (NEET) (%)</b>  Measured in % Good Performance: Lower		4.56	4.33	4.56	4.33	4.56	3.40	GREEN	↑
Target exceeded.									
<b>Overall employment rate - gap between the Borough and London average rate (working age) (%)</b>  Measured in % Good Performance: Gap - Lower		6.7	6.3	6.7	6.3	6.7	3.7	GREEN	↑
Employment rate: Tower Hamlets: 68.1 London average: 71.87 Gap between TH and London: 3.7pp  The employment rate shows a positive trend again. The employment rate gap between TH and the London average has further reduced by 0.8pps since last quarter's update. The employment rate at 68.1% is the highest it has been for the borough since recording began in 2004 with a 4.2pp increase since Dec 2013. The data for the employment rate is taken from the Annual Population Survey, which provides survey based estimates, the methodology of which means that there may be variations in outturns and confidence levels from one quarter to the next.									


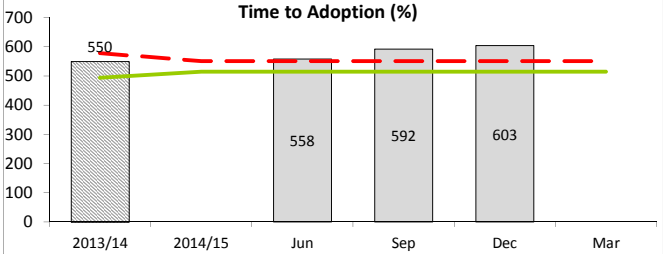
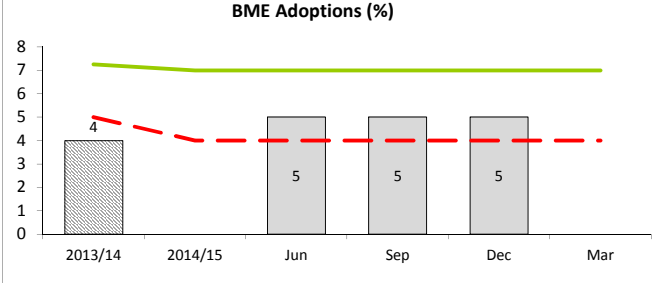
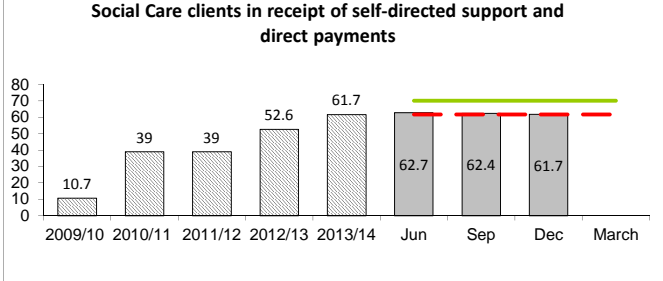
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<p><b>JSA Claimant Rate</b> (gap between the Borough and London average rate (working age) (%))</p> <p>Measured in: % Good Performance: Gap - Lower</p>	<p><b>Gap between the Borough and London average Job Seekers Allowance (JSA) claimant rate</b></p> 	0.9	0.6	0.9	0.6	0.9	0.6	GREEN	↑
<p><b>Labour Market: number of job starts for Tower Hamlets Residents</b></p> <p>Measured in: % Good Performance: Higher</p>	<p><b>Labour Market: number of job starts for Tower Hamlets residents</b></p> 	n/a	5,900	4,100	4,425	3,075	2,798	RED	n/a
<b>Safe and Cohesive Community</b>									
<p><b>Number of Robbery incidents (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set. Including personal and business properties) Good Performance: Lower</p>	<p><b>Total number of Robbery Offences (MOPAC7 measure)</b></p> 	1,250	1,150	1,250	863	938	878	AMBER	↑
<p>MOPAC stands for Mayor's Office for Policing and Crime. Stretch target is an 8% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 878 robbery offences compared to 975 in the same period last year.</p>									


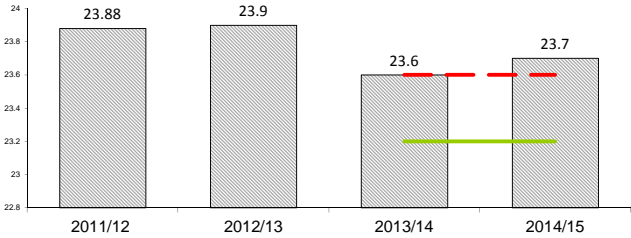
Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<p><b>Number of Violence with Injury incidents (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set. Murder, wounding/GBH, assault with injury) Good Performance: Lower</p>	<p><b>Total Violence with Injury</b></p> 	2,341	2,177	2,341	1,633	1,756	2,094	RED	↓
<p>Stretch target is a 10% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 2,094 violence with injury offences compared to 1,762 in the same period last year.</p>									
<p><b>Number of Burglary Incidents (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set. Theft or attempted theft from residential or non-residential property) Good Performance: Lower</p>	<p><b>Total number of Burglary Offences (MOPAC7 measure)</b></p> 	2,621	2,411	2,621	1,808	1,966	1,766	GREEN	↑
<p>Stretch target is an 8% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 1,766 burglary offences compared to 2,022 in the same period last year.</p>									
<p><b>Theft of a Motor Vehicle (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set) Good Performance: Lower</p>	<p><b>Total number of Theft of a Motor Vehicle Offences (MOPAC7 measure)</b></p> 	899	845	899	634	674	693	RED	↓
<p>Stretch target is a 6% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 693 theft of a motor vehicle offences compared to 629 in the same period last year.</p>									

Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<p><b>Theft from a Motor Vehicle (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set) Good Performance: Lower</p>	<p><b>Total number of Theft from a Motor Vehicle Offences (MOPAC7 measure)</b></p> 	1,758	1,670	1,758	1,253	1,319	1,156	GREEN	↑
<p>Stretch target is a 6% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 1,156 thefts from a motor vehicle offences compared to 1,380 in the same period last year.</p>									
<p><b>Theft from the Person (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set) Good Performance: Lower</p>	<p><b>Total number of Theft from the Person Offences (MOPAC7 measure)</b></p> 	1,542	1,372	1,542	1,029	1,157	961	GREEN	↑
<p>Stretch target is a 11% reduction on last year's annual outturn set by the Community Safety Partnership. Comments will be provided by the MPS in quarter 4.</p> <p>Data taken from the met.police.uk website indicates that for the period between April-December 2014 there were 961 theft from the person offences compared to 1,229 in the same period last year.</p>									



Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<p><b>Vandalism (criminal damage) (MOPAC 7 measure)</b></p> <p>Measured in: Number (part of the MOPAC set) Good Performance: Lower</p>	<p><b>Total number of Criminal Damage Offences (MOPAC7 measure)</b></p> 	2,126	2,062	2,126	1,547	1,595	1,760	RED	↓
<p><b>Total MOPAC 7 incidents</b></p> <p>Measured in: Number (includes MOPAC 7 crimes: robbery, burglary, criminal damage, theft from and theft of a motor vehicle, theft from the person, violence with injury) Good Performance: Lower</p>	<p><b>MOPAC 7 Total</b></p> 	12,537	11,659	12,537	8,744	9,403	9,308	AMBER	↑
<p><b>Total Notifiable Offences (number)</b></p> <p>Measured in: Number Good Performance: Lower</p>	<p><b>Total Notifiable Offences</b></p> 	27,137	Not Set	Not Set	Not Set	20,345	20,489	N/A	↔

Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)
<b>Healthy and Supportive Community</b>									
<p>Average time between a child entering care and moving in with adoptive family (<b>Time to adoption</b>)</p> <p>Measured in: Days Good Performance: Lower</p>		550	514	550	514	550	603	RED	↔
<p>The average number of days for the period April 2012 – December 2014 is 603, outside the target range for this measure. The April 2014 – December 2014 performance is 671 days. Due to the low numbers involved (i.e. the number of adoptions) it is possible for performance in Q4 to bring this measure back on target. A report on performance for this measure was considered by Performance Review Group (PRG) in October which proposed a number of improvement actions and an update will be considered by PRG in shortly.</p>									
<p>Percentage of ethnic minority background children leaving care who are adopted (<b>BME adoptions</b>)</p> <p>Measured in: % Good Performance: Higher</p>		4	7	4	7	4	5	AMBER	↑
<p>5% of BME children leaving care were adopted between April 2012 and December 2014. This is above the minimum target set for this strategic measure. For comparison: overall, 8% of all children leaving care were adopted in the same period.</p>									
<p>Proportion of people using social care who receive <b>self-directed support</b>, and those receiving <b>direct payments</b></p> <p>Measured in: % Good Performance: Higher</p>		61.7	70.0	61.7	70.0	61.7	61.7	AMBER	↑
<p>The Q3 position is 61.7%, which is just within the target band. A report on this measure was presented to PRG in November with an action plan for improvement.</p> <p>It identified a number of areas that could be addressed to further improve performance:</p> <ul style="list-style-type: none"> <li>• Conversion of Extra Care Home Care clients from traditional care packages to Personal Budgets. This work is underway in response to contract change in this area of provision.</li> <li>• Urgent Response services – a number of urgent services are put in place on traditional care packages for the sake of expediency i.e. there is not the time to work through the PB process with the service user.</li> <li>• Service User Reviews – there remains a need to improve the frequency and focus of service user reviews to ensure that every opportunity is taken to convert service users to self-directed support.</li> </ul>									

Description		Annual Actual (2013/14)	Annual Stretched Target (2014/5)	Annual Standard Target (2014/5)	Q3 Stretched Target (Oct-Dec)	Q3 Standard Target (Oct-Dec)	Q3 Actual	Variance (performance against Q3 stretch target)	Direction of Travel (comparing 13/4 and 14/5 actual)										
<p><b>Excess weight in 4-5 year olds</b></p> <p>Measured in: % (of children aged 4-5 classified as overweight or obese) Good Performance: Lower</p>	<p style="text-align: center;"><b>Excess weight in 4-5 year olds</b></p>  <table border="1" style="display: none;"> <caption>Excess weight in 4-5 year olds (2011/12 - 2014/15)</caption> <thead> <tr> <th>Year</th> <th>Value (%)</th> </tr> </thead> <tbody> <tr> <td>2011/12</td> <td>23.88</td> </tr> <tr> <td>2012/13</td> <td>23.9</td> </tr> <tr> <td>2013/14</td> <td>23.6</td> </tr> <tr> <td>2014/15</td> <td>23.7</td> </tr> </tbody> </table>	Year	Value (%)	2011/12	23.88	2012/13	23.9	2013/14	23.6	2014/15	23.7	23.6	23.2	23.6	n/a	n/a	23.7	RED	↔
Year	Value (%)																		
2011/12	23.88																		
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<p>Published performance for 2013/14 is 23.7%, which is slightly above the lower bandwidth target set. It is worth highlighting that on the positive side there has been a 0.5% decrease in the prevalence of obesity in reception from 12.7% to 12.2% of children. In reception aged children we are continuing to see a year on year decrease in obesity but this is a shift from obese to overweight and we are not seeing a corresponding shift from overweight to healthy weight. This suggests that we need to increase our emphasis on population wide as opposed to targeted interventions. The combined obese and overweight measure is more challenging in that we are looking at a much larger group of children, awareness of what overweight looks like is much lower - many people would not recognise that a child is in the overweight category and also the health risks associated with overweight are lower than the risks associated with obesity. Actions that have taken place over the last year to address overweight and obesity in 0-5 year olds include:</p> <ul style="list-style-type: none"> <li>- Continued promotion of breastfeeding</li> <li>- Research into why we have a relatively low prevalence of exclusive breastfeeding in Tower Hamlets</li> <li>- Continued expansion of the early years accreditation scheme (that provides organisational standards for Children's Centres, Nurseries and other childcare settings on healthy food, physical activity and emotional health and wellbeing)</li> <li>- Re-commissioning of the community based active play and healthy eating programme for 0-5 year olds</li> <li>- Continued development of the 'Healthy Families' programme, including 'Healthy Family Parent Ambassadors', local parents who work on a voluntary basis to support others around healthy eating and active lives (also work with families with older children)</li> <li>- Continued developing of cooking club training for community workers and volunteers (also work with families with older children)</li> <li>- Re-commissioning of the child and family weight management service</li> </ul>																			